

X-Sieve: CMU Sieve 2.2
To: mac-houseteam@MIT.EDU, macdesk@MIT.EDU
Subject: Re: Fw: For approval: Formal statement
Date: Sat, 30 Aug 2003 12:29:08 -0400
From: Wei-An Yu <way@MIT.EDU>
X-Spam-Score: -3.2
X-Spam-Flag: NO
X-Scanned-By: MIMEDefang 2.28 (www . roaringpenguin . com / mimedefang)

The bulk of this email was written last night before talking with Jeanette and Joe individually about the room assignment issues for lengthy bits of time.

I don't understand why three F entry people (counting me) are the only ones who wrote to mac-houseteam expressing opinions and (dis)approval. My understanding was that everybody present at the meeting would be required to provide their input and approval. Then, the approval requirement was stated:

|> we are looking for general, all-around approval but are only
|> requiring approval from one person per entry.

and I had the hardest time until last night clarifying whether that approval requirement must even come from people present at the meeting because it wasn't explicitly stated. (Jeanette has since confirmed that it must come from those present at the meeting.)

As of now, I have no clue how the various entries voted. I have no clue what changes to the draft statement were made by which entry representatives and what motivated those revisions. And I have no clue if my comments (further down in this email) on the second draft are even valid because I haven't seen the stream of changes. Apparently from Joe's latest email, neither do some members of house-exec.

This flawed process of nearly zero email communication amongst everybody and under-the-table revisions known only to a select few is contrary to the open and transparent development needed to ensure accountability.

The problem for the freshmen (and their parents) right now is that they believed that a computerized system and select swaps would assign rooms to maximize their happiness (reflected by the average ranking of their picks). On check-out/check-in day, enough vocal frosh were disgruntled by their assignments to cast doubt on the system from all frosh---even if they got a great pick, they are wondering what changed and where these changes came from from those less fortunate.

I fear the same thing is happening with the drafting of this statement---changes come from up high and emerge without clear

attribution leading to the perception that only a few people are really in control and fully know what's going on.

To counter this, we need to keep talking and questioning each other (over email, in person individually or groups, etc.) until we reach a *truly* mutually agreeable state.

Now, here are my thoughts in the second draft:

|> The Executive Committee wishes to address the following points
|> concerning this year's Entry assignment process:

If Deepti, Sana, and Laurence (per Jeanette's email to me) provided input into new revisions, shouldn't the scope be extended beyond the Executive Committee?

I propose we change the authorship claim to be more representative of the people at the meeting and those who've provided revisions and approval---something like "MacGregor's (1) HouseComm Executive Committee, (2) Entry Chairs, (3) GRTs, (4) Housemasters, and (5) concerned residents involved with In-House Rush wish to address the following points..."

If we truly want an official "party line" and to convey a unified front, I also propose that everybody at the meeting provide their name at the bottom of the statement (or at least those who have made revisions and approvals).

|> We apologize to the front desk for not being present on move-in day
|> to assist them in responding to the questions and concerns of both
|> freshmen and parents.

I would skip the apology because we are sending this letter to the frosh, not desk workers. Instead of an apology, how about making a guarantee/promise, that *all* members of the Executive Committee (P, VP, RACs, etc.) will be available for a set period of time on site the day of permanent room assignments to answer the freshmen's questions and concerns? This act would simultaneously serve the frosh and alleviate duties that MacGregor desk does not deserve.

From working desk that morning, I can safely say that we desk workers had to field a lot of angry complaints, and we were mostly clueless at the time about the change from computer to traditional system so we couldn't address their concerns adequately.

|> the Rooming Assignment Chairs (mac-rac@mit.edu) chose to revert to
|> the traditional Entry assignment system. This system takes into
|> account both the rankings of the freshmen and the opinions of the
|> entries on how freshmen will fit into their unique cultures.

I think this statement is an incorrect generalization. It should be

clarified to say that the traditional system gives the more popular entries the ability to accept who they want (those that "will fit into their unique cultures") while possibly disregarding the freshmen's rankings (due to that odd interpretation of the bylaw in Article VII/Section 2/Step 2).

At the same time in consequence, the traditional system gives the less popular entries a less-than-optimal set of assignments to work with in terms of both fitting frosh preferences---e.g. the presence of 8 and 9 ranking assignments---and compatability with the existing entry culture.

|> The computerized system took into account only the rankings of the
|> freshman, leaving the entry rooming representatives unsatisfied
|> with the freshmen entry assignments.

The last part of this line is also incorrect---as Joe said to me last night, the computer *algorithm* only takes into account gender constraints and frosh rankings. The computer *system*---which encompasses the input of the frosh's rankings, running the algorithm, and making trades to bring in frosh that fit better in the entries (and that the entries like) without significantly lowering the average ranking---left at least 3 entries satisfied with the assignments according to the meeting notes.

I propose clarifying it to say something like "Several, but not all, entry rooming representatives were unsatisfied because (1) the computer algorithm did not take into account their preferences for which frosh they wanted to be in their entries and (2) these unsatisfied entry representatives were unable to trade with other entries (who were already satisfied with their assignments) for those frosh they wanted."

|> We apologize for not informing residents, parents, or GRTs of the
|> possibility of using the traditional system. The goal of
|> MacGregor's in-house rush is to optimize the overall happiness of
|> all MacGregor residents. The purpose of this process is to create
|> and maintain the individual and unique cultures of each Entry.
|> ...

If I was a frosh (especially one assigned to F) and I knew what I know, I would have felt cheated by the system switch (and I would have filed formal complaints against MacGregor for breach of contract and fraud). As Laurence said, the apology feels ambiguous and empty.

I propose something like:

"We are deeply sorry for (1) guaranteeing freshmen residents, their parents, and our entry GRTs a computerized room assignment system which we assured would optimize the freshmen rankings and (2) then failing to provide such a system. Such a system would

have optimized your happiness based on your rankings and would have provided each entry with the best set of new residents who want to live in each respective entry.

This failure to deliver what was rightfully promised to you is inexcusable, and we realize the difficulty and challenge of welcoming you to our dorm and entry communities as full members after losing your trust.

Apologies are not sufficient; We must and shall do everything we can to regain your trust. The very first steps include:

- (1) Providing complete and transparent disclosure---any necessary decisions, justifications, discussion outcomes, and attributions from the past and present must be revealed and analyzed in order to make better future decisions,
- (2) Engaging in community-wide discussions and decision approvals---we must look beyond any possible divisions and differences amongst the various entries and their HouseComm representation, housemasters, GRTs, and upperclassmen and freshmen in order to seek the best rooming assignment practices for *strictly* MacGregor, and
- (3) Encouraging and requesting freshman to participate in MacGregor's taskforce---we must formally organize a committee to draft, formalize, and oversee the implementation of future improved and trustworthy rooming assignment plans and to work closely with HouseComm, MacGregor's entries, HouseComm, and RLA and the Office of the Dean of Student Life."

In summary, I don't approve of the letter (as it was in the second draft Jeanette sent). There are too many blanket generalizations that are simply incorrect when examined on a per-entry basis and I think the apology needs to be more detailed to show that we are all very extremely sorry for failing to deliver what we promised the freshmen.

As has been discussed in personal conversations with some of you, I would rather provide a longer document that thoroughly explains everything than a shorter document that doesn't explain enough and leads to more questions. We should have faith in the frosh that they'll read it through if they care rather than try aiming for a "one-pager".

What do you all think?

Good day,
Wei-An Yu
way@mit.edu

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> attached are the minutes and the updated statement...we are looking for
> general, all-around approval but are only requiring approval from one
> person per entry. The revisions here I made while working with Deepti,
> Sana, and Laurence.
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> jeanette
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> At 05:32 PM 8/29/2003 -0400, you wrote:
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> >Hi Jeanette,
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> >After a bit of wrangling with MIME-types and unattaching files
> >command-line, I was able to read your email.
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> >I'd like some clarification about the per-entry approval process for
> >this statement. Are we only restricting valid votes from
> >entry-representatives to people who were present at the meeting last
> >night? Or perhaps only entry chairs?
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> >And are the meeting notes available yet?
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> >Should questions like these be posed to all of mac-exec?
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> >> ----- Original Message -----=20
> >> From: Jeanette Fershtman=20
> >> To: mac-houseteam@mit.edu ; lauwong@mit.edu=20
> >> Sent: Friday, August 29, 2003 1:16 PM
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>>> Subject: For approval: Formal statement
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>>>
>>> Attached is a copy of the Executive Committee's official statement to =
>>> the house. We require that at least one person from each entry approve
* =
>>> this letter before it goes out. Please e-mail your approval or =
>>> disapproval to me by midnight tonight, as we want to get this statement
* =
>>> out to the house as soon as possible. If you have recommendations for =
>>> editions to the statement, please e-mail mac-exec@mit.edu.
>>>
>>> Also, the letter mentions that the bylaws are attached to the file. =
>>> They will be attached to the final e-mail sent to the house. For now, =
>>> they can be found at <http://web.mit.edu/macgreor/www/housecomm.htm>
>>>
>>> For your information, I will be posting the minutes from last night's =
>>> meeting in the next two hours.
>>>
>>> Jeanette C. Fershtman=20
>>> 450 Memorial Drive=20
>>> Cambridge, Massachusetts 02139=20
>>> Room: 617.225.9103=20
>>> Mobile: 617.216.4458
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>>> <DIV>Sent: Friday, August 29, 2003 1:16 PM</DIV>
>>> <DIV>Subject: For approval: Formal statement</DIV></DIV>
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</DIV>Attached is a copy of the Executive Committee's official=
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> > statement to the house. We require that at least one person from =
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> > <DD>450 Memorial Drive=20
> > <DD>Cambridge, Massachusetts 02139=20
> > <DD>Room: 617.225.9103=20
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> Room: 617.225.9103
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> attached are the minutes and the updated statement...we are looking for
> general, all-around approval but are only requiring approval from one
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> jeanette

> At 05:32 PM 8/29/2003 -0400, you wrote:

> <blockquote type=cite class=cite cite>Hi Jeanette,

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